

**Opening Statement for Stacey Woolf Feinberg
Nominee for U.S. Ambassador to the Grand Duchy of Luxembourg
Senate Foreign Relations Committee
June 12, 2025**

Chairman Daines and Distinguished Members of the Senate Foreign Relations Committee,

Thank you for the opportunity to appear before you today as President Donald J Trump s nominee to serve as the United States Ambassador to the Grand Duchy of Luxembourg. It is the greatest honor of my life to be considered for this role. I am immensely grateful for the trust President Trump has placed in me. If confirmed, I pledge to champion America's interests in Luxembourg and work hard to advance America s security and prosperity through an enhanced partnership with them.

First, I would like to take a moment to thank my incredible family who are truly everything to me. I'm especially grateful to have my husband Dr. Steve O'Brien here with me today offering his constant love and support. My greatest achievement in life are my four children Robbie, Michael, Bailey and Joy . Like many women I chose to pause my career to raise them. I never missed a basketball game or a dance recital. I was the room mom, lunch lady, field trip chaperone and even got to read to their class weekly thru 6th grade. I'm still not sure if it was my dramatic story telling or the homemade brownies Who knows? I do know I loved it all and wouldn't have changed a thing. Today, all four are my best friends!

My grandparents fled the violent pogroms of Eastern Europe in search of safety and a better future. They found refuge on the shores of Portland, Maine and would never believe that their granddaughter might one day become a United States Ambassador. I just know they're with my wonderful parents in heaven cheering me on today. I'll carry their strength, dreams and profound patriotism with me every step of the way.

My mother Anne Woolf was the embodiment of empathy, caring and unconditional love. My father Bob Woolf not only taught me how to be a savvy businesswoman but the overarching importance of integrity, ethics and trust. As the very first Sports Agent who pioneered the field of Sports law, he was known not only for being a master negotiator but for the manner in which he did it. His motto was "you don't have to be disagreeable to disagree". His word was his bond. He closed deals with handshakes, not pens. His last book entitled Friendly Persuasion said it all. I will conduct myself in this same manner while representing President Trump and the American people.

From working alongside my father negotiating contracts for over 500 world famous athletes and entertainers to the world of finance supporting female entrepreneurship, I've strived to make a difference and support endeavors I'm proud of. These principles will guide my efforts in strengthening the U.S.-Luxembourg trade relationship where I hope to facilitate bold new opportunities for both countries not only in finance and steel but in the exciting industries of the future including space, satellites, cyber security and Artificial intelligence.

Our partnership with Luxembourg is built on our shared values of freedom, security, and the power of free markets. We have so much in common and I hope to work shoulder to shoulder helping both countries maximize their opportunities, however this can only be achieved if we are equally focused on safety and security.

Together, we can protect both our nations from China's undue influence and economic coercion. China's aggressive behavior cannot go unchecked. As a major financial center, Luxembourg can and should do more to scrutinize and constrain China's interests within Europe. I also hope to address China's infiltration of their education system. It is unfortunate that our ally and trading partner renewed its participation in China's Belt and Road Initiative in 2024. If confirmed, I will encourage the Luxembourg government to reexamine their relationship with China.

As a founding member of NATO, I believe the Luxembourg government will honor their commitment to meet their NATO obligations. I am confident they want to ensure our alliance remains strong by paying their fair share and I look forward to working closely with them on creative solutions to help accomplish this to get to President Trump's five percent goal.

In closing, if confirmed, the values that have shaped my life and career will be the foundation of my work as Ambassador to Luxembourg. I am humbled and honored that President Trump has entrusted me to advance the shared goals of our two great countries. I've been blessed to have had a lifetime of extraordinary experiences, however, nothing compares to this opportunity to represent President Trump, Secretary Rubio and the United States of America during this monumental time in history.

Thank you for having me today, I'd be happy to answer your questions.